

15 May 1967

MEMORANDUM FOR : MR. PARROTT

SUBJECT : Issues Involving DCI Positions

1. ELINT: Who is doing what; how does it all fit together, if at all; is the present balance of activities proper, and if not who should do what ?
2.
3. Target Country balance changes: Does Communist China need more effort and what are the limits of feasibility of such effort and the characteristics of such effort? Does doing more on China really mean doing less elsewhere or is it additive? Is it realistic to assume that there are countries (e.g. small African nations) where the intelligence community can do less than at present, as long as some U&S Command has an operational mission which potentially requires them to act or react vis a vis that country?
4. TOD: Can major substantive issues be answered with appropriate assurance and understanding unless something like a TOD exists to identify for the DCI all or most of the important pieces of the intelligence community? We don't think so, and in fact we think that it is difficult even to identify the variety of substantive issues until some such mechanism is available to the DCI.
5. Review of DOD Intelligence Program Proposals: As with TOD, it appears that the DCI cannot really be adequately informed on potential intelligence resource and program issues unless there is a way to bring to his staff inputs from DOD program proposals at the time they are advanced and

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are in a discussion stage within DOD. Review once a year via the CCP and CIP are inadequate because of the substantial changes throughout the year. At the same time, the present NIPE staff has only a limited capability for reviewing and following up on these documents if they should be made available.

6. Mapping, Charting & Geodesy: This is always an issue because it is not only the largest single item in the CIP but continues to go up in cost.
7. Attached is the letter report from the Secretary of the Air Force to SecDef transmitting the Air Force portion of this year's CIP submission. Note the items which he identifies as major points in his submission, and note also the bottom paragraph on page 2 in which he declaims his ability to evaluate these requirements because he lacks an overall view of what other services are doing.

Attachment

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CATEGORIES OF INTELLIGENCE FUNCTIONS

I. COLLECTION

- A. Human
  - 1. Overt
  - 2. Clandestine
- B. Imagery
- C. COMINT
- D. ELINT
- E. Other (includes Radint, Acoustint, ☐ Broadcast monitoring.)

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II. INFORMATION PROCESSING

- A. Information Storage, Retrieval and Dissemination  
(Includes systems and facilities which receive data or information, catalog or index it, store it on shelf or in machines, retrieve it at the request of users and disseminate it to selected users.)
- B. Imagery Exploitation
- C. COMINT Processing and Analysis
- D. ELINT Processing and Analysis
- E. Other Processing and Analysis

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III. PRODUCTION OF ALL-SOURCE FINISHED INTELLIGENCE

- A. Intelligence estimates, judgments and outlooks in terms of foreign intentions, capabilities and U.S. national security meanings.
- B. Current intelligence reports and bulletins.
- C. In-depth topical intelligence studies and reports.
- D. Basic country surveys, intelligence handbooks, analytical biographic studies and fact-book compendiums.

IV. COUNTERINTELLIGENCE and INVESTIGATIVE ACTIVITIES

V. RESEARCH and DEVELOPMENT

- A. Research and Exploratory Development
- B. Engineering Development in direct support of:
  - 1. Collection
  - 2. Processing
  - 3. Production
  - 4. Other
- C. Operational Systems Development in direct support of:
  - 1. Collection
  - 2. Processing
  - 3. Production
  - 4. Other
- D. Management and Support

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VI. MAPPING, CHARTING and GEODESY

A. Collection

1. Imagery

2. Other

B. Processing

C. Production

VII. GENERAL SUPPORT

A. Executive Direction and Control (including intelligence staffs at national level.)

B. Communications Services (including CIA/OC and )

C. Central A. D. P. Services

D. Other Services (including training, personnel, finance, medical, logistics)

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